Reinventing Labour was a huge challenge. Now Tony Blair has taken on an even bigger task. He talks to Hugo Young about why we must transform our idea of what the state can do for us

HE Prime Minister which got him where he is today. What agonises the Labour Party —

barely to touch him. He cannot

welfare state is in need of any-

So he has begun the teaching process. "I want to take the case to

from me direct, without distor-

in the exploding welfare budget.

somewhere around 15th in the

of

counting.

ways

ferent

one should imagine he what would startle all his predeintends, through wel- cessors, living and dead - appears fare reform, to damage a single needy person | take seriously the notion that the anywhere in the land. He is utterly, and genuinely, incredulous. "This thing other than radical reform. idea that we're going to start harming people who are seriously disabled, or in wheelchairs or the people, face the hard questions tasks. Is it helping people who are something, is ludicrous," he says. and soak up some of the criti-"I didn't come into politics to do cism." he said. "People can hear that.

I feel the fume of his disbelief tion." He wanted to "get them to sion. The main reason why dis- foolish, or irrelevant battle, but too few. Yet surely, I suggest, it is abled people and other benefits actually important." recipients are worried, he thinks, is because of scare-story propaganda that has filled the gap, the He can't deny that Britain hovers vawning chasm, that will only at some time later this year, if then, be loaded with the full specifics of reform. The void, in which he admits the debate is beginning, should be left undefiled by leak or rumour.

This is a methodological problem to which we will return. For point. His point is that the costs | they're getting. the debate, it turns out, starts from a premise which reveals another zone of incredulity: that anyone can ask any questions about what is going on without putting at risk their reputation for good sense.

We had a swift, jousting conversation in Downing Street, just before Mr Blair boarded the train to start the welfare roadshow in the West Midlands. It showed him in all the unfreighted innocence. the wide-eyed rationality, the untroubled self-belief, and the refusal to succumb with the slightest tremor of caution to the sacred cows of old socialist argument

and benefits of all this spending, nearly £100 billion, are so depends how you make the change. attend to.

Blair reels off a number of question. statements that define the basic problem as he sees it, the platform planks from which he starts.

"If you look at the way the sys tem operates today, it doesn't very often get help to those that need it. and we carry on spending more | with." and more on it, and we don't have the services that we require. It seems to me sensible to see if we can organise it better."

Or: "There must be something wrong with a system in which the security is far and away where most under the Tories, in circumstances where poverty has gone tion. This carries it far above share of the benefits drop."

people to focus on whether the sys- moral, improvements from which tem is serving either of its two nobody will be exempt. genuinely in need? And is it helpwork?

He seems to believe quite pasaxiomatic that, in order to help Its importance lies only partly | more of the people who need it, the benefits system will have to be withdrawn from some people.

This takes us into the first deliworld league table for social secu- cate minefield. "We have to wait rity spending, though there are dif- and see," the Prime Minister said. But if it's to be more selective, it Considered on its own, the level of surely follows that some people spend, and even of future spend, will no longer get their present can be exaggerated into a crisis. benefits? After all, everyone agrees But that, in any case, is not his that not everybody needs what

> What agonises the **Labour Party** appears barely to touch him

"Yes," he replied, "but it grotesquely ill-matched as to be a | We perceive that the structure of scandal any new government must | the system must certainly change. Exactly how that's done, that is the So you aren't even prepared to

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say that some people are going to be losers? "Well, some people may be win

ners. Let's wait and see the final set of proposals that we come up That was not a glib, or even a wholly evasive, answer. At the bottom of it. I think, is the truth which in Blair's mind drives a lot

of what he is doing. There's a real sense that everything which now spending has rocketed, so social unfolds, whatever its details, will be for the greatest good of the spending is rising most, and rose greatest number - indeed, the entire number - of the popula up, and the bottom 20 per cent of dreary questions of accountancy, the population has seen their and even above the little business of what benefit levels actually are. Or: "I think what is helpful is for It has to do with social, even

First of all. it will address the very purpose of life. I put it to the ing people who can work, to Prime Minister that he was driven by a certain view of society -

about the work ethic, about more perhaps especially because the first base", prove that this was sionately that the system, as it people being locked into the gross Guardian, he contends, has done "not a piece of political stands, is helping far fewer people domestic product, about wanting Guardian, he contends, has done "not a piece of political stands, is helping far fewer people domestic product, about wanting its bit to give the opposite impres- machismo." "not a redundant, or than it should. Not too many, but people to be doing things because it's good for their souls and good for their lives not to be dependent. "I subscribe to that a 100 per cent," he replied vigorously. "To

have a group of people set apart from society's mainstream, depen dent on low levels of benefit, is not healthy for them or for the coun Equally philanthropic was the

relief it might be possible to give such people from pressures to com mit fraud Reformers, including Blair, have seized on evidence from the National Audit Office that bil lions are being lost by fraud. When ventured £3 billion, he corrected

me. It was more like £4 billion or £5 billion. An aspect of his view of the dependent society must there fore be that there are hundreds of thousands of people conning th system.

He put it a bit softer than that But what mattered was the remedy at hand. The present system was positively designed to encourage abuse. To get people off the unem ployment register, the Tories had pushed them into incapacity bene fit, which as a result now page 14

THE GUARDIAN 17.1.98 PIX

page 13 had six times more claimants than in 1979

ourfuture

Avision for

You can see adverts for rented accommodation, he was also shocked to say, specifying a tenant who must be on housing benefit. "I'm not saying people are wrong to take advantage of that system, he conceded. "But a system designed in that way is not working properly

The gratitude that people would surely feel at being excused from any longer living this shadowy dependent life was already visible, he said, in the related field of welfare-to-work, the centreplece of the announced part of the Government's programme. This involves an element of compulsion, but is already showing its value.

"There is a slight tendency in the middle class," the Prime Minister said - I sensed another subtextual Guardian rebuke here, though the paper has wholly supported welfare to work -- "to think that a lot of these young people will resent the programme. But the evidence is that they're enthusiastic about it. They're going to work for decent employers. who get a subsidy to give them some training. For the first time in their lives, they're turning up and getting a wage.

It was the same story with lone parents. He didn't claim it was any big deal, but noted the briefing he had been given for his Midlands visit, which showed him that of the 500 interviewed for the pilot scheme in Halesowen, 420 signed up and more than 200 were already at work. "Every time you give people the chance," he said, "you'll find a lot of them will take it."

DOOL

If you only get the terms and conditions right, in other words, the better side of people will come out. Large numbers of them become dependent only because the system is stacked that way. The Blair vision, of a society as decent and rational, as far from lead-swinging, as himself, carries him into the uplands of optimism. I would go



reform which saved money from the non-needy should give more money to the really needy, he was But surely there's going to be a | ets? "That may be the answer," cagey. They often needed services as much as money. "I count the people, who cannot go to work, are desperately needy and are being National Health Service and the education system as part of the badly let down? welfare state." That, he seemed to "Exactly. You need to help those indicate, was where they money people. With more money in their pock-

residue, perhaps 15 per cent of he cautiously plumped. "There may be other things. Like giving them better services." But of course, he added rather thinly, "we want to do more for those who can't work or are severely disabled

'This idea that we're going to start harming people . . . is ludicrous,' says Tony Blair. But it is not only the disabled. protesting outside Downing Street, who read newspaper headlines and worry about the welfare system being reformed PHOTOGRAPH: JOHN STILLWELL

he does believe all will be for the best. But he speaks for a system that must slowly cease to be a universal provider, and become essen-tially a safety nets have a second

The universal state pension is to be protected, but the role of state provision will inexorably diminish. He sees a history that cries out for modernising, all over the globe. The welfare state, he said, was created "to give the first parts of opportunity to people". This consisted of basic housing, basic healthcare, basic pension, unemployment insurance.

But that was 50 years ago, he said. "in a society and labour mar ket that doesn't exist any more." I got the impression it now had nothing to do with progressive politics.

The Government's job now would be to supervise and not to pay, he implied. For example?

"For example, in relation to pen sions. In time, people will provide more for themselves, but the system will be organised by government." The system must be "fair and sustainable for the long term, but would be driven by people 'inevitably" making more provi sion for themselves.

This tendency could reach into many areas. He wanted to change the psychology of the country. To change, I suggested, people's expectations?

There followed the longest pause in our conversation. "Well," he said slowly: "Not in every sense What are people's expectations? I think they are: 'When I really need welfare, will I get it?' People's expectations of the NHS are: 'If you're ill you can get cared for, and It doesn't matter if you don't have any money."

People's expectations, he said, were correct. "But I don't think that's the way the system works." He went on: "If you were to talk

to people and ask what they think the welfare state should do, they would say it should help people when they are needy." At present they have a larger

something I'd noticed in every talk we had had for the last four years. attitude than that, I replied. That's he laughed jovially, with only the really a safety-net concept. Miniselling line, and there's no doubt | malist and getting more so. But | faintest hint of denial.

Rlair believes this 1, me tan

of people in need."

world, and that people can be

encouraged to understand it

'Their concept of welfare is the

relieving of poverty and the help

course, is now the question. Blair

is unembarrassed to be starting a debate in the void. He's adopting

the same strategy he did for the

abolition of Labour's Clause Four. Then also, he was criticised for withholding his, ideas about an alternative. "But I said no, the first

thing to do is decide whether the

present way we look at things is sensible." After he proved it

wasn't, the next stages followed

far more sensitive than Clause

Four. But he has the same neat programme in his head. First expose

the status quo, then reassert the

principles, then produce the

But this is where the problem of

the great debate, and how it can

intelligently be held, comes in.

There is no void, he remarks, concerning the status quo. We can all

see how had this is. That should be

the first topic for discussion, and is the only ground on which he is

engaging at the moment. And as I

indicated at the beginning, he had

some difficulty making sense, per-

haps even seeing the legitimacy, of

questions about the great shift

over which he ultimately wants to

don't think the system needs

changing," he said rather sharply

at the end. A baseless impression

of my opinion, but a suggestive

revelation of his own consummate

always is with Tony Blair, a discon-

certing truth to remember, and to

set beside the ultra-reasonable

manner as well as, in the case of

welfare the apparent agnosticism.

the openness to consultative opin

His last line, after a half-hour

catalogue of caution, was in this

category of the disconcerting. He

couldn't start putting the details

into the debate yet, he said. But he

added. "I've got a very clear idea of

the type of the system we should have in the end - yes." To my

remark that his categoric cer-

tainty about the big picture was

For this certainty is a fact. It

"I get the impression that you

towards the promised land. Welfare, he readily concedes, is

details

preside

certainty

ion.

The definition of these terms, of



benignlty of a latterday Candide. That is a reasonable

